

Suggested attendees – (not an exhaustive list, but intended as a guide for organizers to begin developing their list of invitees)

- Mayors from surrounding jurisdictions
- Other area elected officials (councilmembers, commissioners, county executives, aldermen, etc.)
- Private sector/business leaders (utilities, transportation, independent school districts, hospitals, etc.)
- City Managers
- City Secretaries
- Police Chiefs
- Fire Chiefs
- Sheriffs
- Constables
- Emergency Management Directors/Coordinators
- Tax Appraisers
- Department Heads (and other leaders from):
  - Finance & Administration
  - Purchasing
  - Public Health
  - Land Management
  - Parks and Recreation
  - Utilities (water, power)
  - Public Safety Communications
  - 911/Dispatch
  - Information Technology (IT)
  - Human Resources
  - Risk
  - Legal
  - Airport
  - Transportation
  - Waste Management
  - Others
- Bomb Squad leaders
- HazMat leaders
- Planners
- Grant writers
- EMS
- Hospitals
- Non-governmental Organizations (NGOs): Red Cross, Salvation Army, Church Groups, etc.
- Communications
- School and college administrators